Right Care Place Time

Munson Family Practice Center June 18, 2019 Cherie Bostwick, Registered Nurse Care Manager

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Emergency Room Over Utilization

It has been estimated that ED care costs two to five times as much as the same treatment delivered by a primary care physician. Eliminating inappropriate ED use could reduce health care spending by as much as \$32 billion each year.

Hunt KA, Weber EJ, Showstack JA et at. Characteristics of frequent users of emergency departments. Ann Emerg Med. 2006; 48(1):1-8.

Who?
Results of ER
OverUtilization.

- Who are the drivers of ER over utilization?
- What problems can ER over utilization cause.

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Post ER calls

Munson Family Practice Care Coordination team made post-ER follow up calls to every Munson Family Practice patient seen in the Emergency Room for the month of November 2018. The post-ER call was made the day after the ER visit. There were a total of 84 Munson Family Practice patients that presented to the emergency room during that time. The reason for the call was to:

- Determine the reason for the ER visit in the patients own words
- Determine whether patient called clinic for triaging prior to going to ER
- Determine patient knowledge of same day appointment availability
- Determine patient knowledge of physicians on call after hours
- Schedule a clinic follow up appointment

Chart Review

A Chart review was done on all 84 patients to determine:

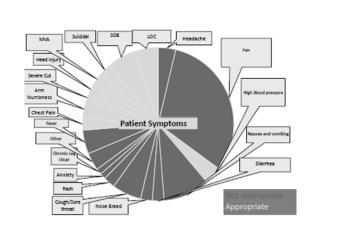
- Day of the week and time patient presented to the emergency room
- Whether the patient had health insurance
- Whether the patient followed up in the clinic post ER

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Symptom appropriate

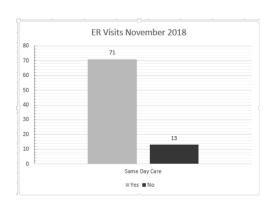
Out of the 84 patients that presented to the ER 31 (36%) presented with appropriate symptoms, 53 (63%) presented with symptoms not appropriate for the ER.

Non-appropriate: pain, nausea, diarrhea, nose bleed, cough, rash, headache, fever, anxiety



Patient knowledge of clinic same day care

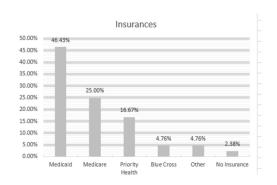
Of the 84 patients that presented to the ER, 13 (15%) did not know about same day care, and 71 (84%) knew about same day care.



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Health Insurance

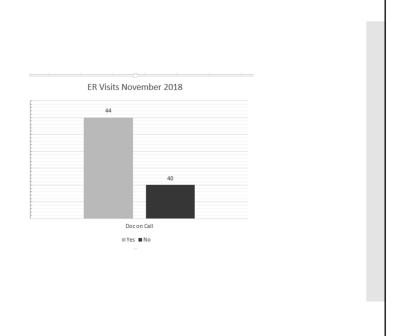
Of the 84 patients that presented to the ER 46 % had Medicaid, 25% had Medicare, 16% had Priority Health, 4% had Blue Cross and 2% had no insurance.



In 2011, there were over 131 million ED visits in the United States. Medicaid beneficiaries made up 27 %, Medicare made up 22%, and 16% of all ED visits had no insurance coverage Medicaid beneficiaries use the ED at an almost two-fold higher rate than the privately insured. *Sommer et al.* 2012.

Patient knowledge of after hours physicians on call

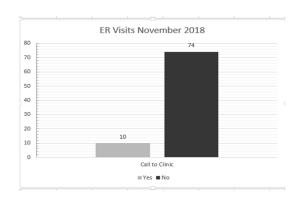
Of the 84 patients that presented to the ER, 40 patients (47%) did not know about the physician after hours line, 44 patients (52%) were aware of the on call line



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Patient call to clinic for triaging

Of the 84 patients that presented 74 (88%) patient did not call the clinic prior to going to the ER, 10 (8%) patients did call the clinic triage line.



An estimated 13% to 27% of emergency department (ED) visits in the United States could be managed in physician offices...at a savings of \$4.4 billion annually. Weinick, Burns, & Mehrotra, 2010).

Patient ER Visit day and time

Monday 13 patients; 7 after clinic hours; 6 during clinic hours

Tuesday 11 patients; 3 presented after clinic hours; 8 during clinic hours

Wednesday 9 patients; 5 after clinic hours; 4 during clinic hours

Thursday 8 patients; 2 after clinic hours; 6 during clinic hours

Friday 15 patients; 4 after clinic hours; 11 during clinic hours

Saturday 13 patients

Sunday 15 patients



Two-thirds of emergency room visits occur after business hours (9am – 5pm).

Pitts et al, 2010.

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Clinic follow up

Out of the 84 patients that presented to the ER only 36 patients (42%) made and kept their follow up appointment in the clinic.

Action

- 1. Development of an Interdisciplinary team that meets every third Tuesday and prn to discuss high utilizers of the ER
- 2. Developed rapport with MFP physicians, ER physicians, ER manager and representatives from Munson's Patient Care Management/Social Work department to develop ER individualized care plans for high ER utilizers
- 3. Enrollment in Care Management
- 4. Continue post ER calls educating patient on symptom appropriateness, clinic same day appointments and after hours on call physicians

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Future action

- 1. Review nursing triage symptom protocols followed by staff education
- Review clinic same day care protocols followed by staff education
- 3. Evaluate after hours voice message
- 4. Evaluate need for a patient follow up letter for patients presenting to the ER with symptoms that were not appropriate for ER presentation
- Continue to work as a team to assess patient barriers to healthcare to help address and eliminate in appropriate use of the ER